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DEPARTMENT OF LANDS
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SPECIAL
ITEMIZED REPORT
— OF THE —
BOARD OF PARK COMMISSIONERS
— TO THE —
JOINT INVESTIGATING COMMITTEE
— OF THE —
TWO BRANCHES OF THE CITY COUNCIL.

WM. J. C. DULANY CO., PRINTERS,
BALTIMORE, MD.
1901.

SPECIAL ITEMIZED REPORT

—OF THE—

Baltimore

BOARD OF PARK COMMISSIONERS

—TO THE—

*Joint Committee of the Two Branches
of the City Council,*

APPOINTED ON OCTOBER 17TH, 1901, FOR THE
PURPOSE OF INVESTIGATING THE
ACCOUNTS OF THE BOARD.

A PRESENTATION OF FACTS:

Accompanied by Tabulated Statements in the Nature of Exhibits,
Showing the Total Receipts—and from what sources derived—
Since January 1st, 1900, up to and including the 18th day of
October, 1901; and showing the Nature, Purpose and
Amount of all Debts, Paid and Unpaid, Contracted
during that time, with References to Ledger
Folios and thence to the Bills or Vouchers
themselves for Verification.

*Placed in the hands of the Chairman of the Committee
Wednesday, November 13th, 1901.*

WM. J. C. DULANY CO., PRINTERS,
BALTIMORE, MD.

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By transfer
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SPECIAL ITEMIZED REPORT
OF THE
BOARD OF PARK COMMISSIONERS.

NOVEMBER 13th, 1901.

To the Honorable the Joint Special Park Board Investigation Committee:

GENTLEMEN: With this the Park Board of Baltimore City sends you, in compliance with the resolution passed by your body requesting it to be done, two tabulated statements marked Nos. 1 and 2, showing all the receipts of and payments made for bills contracted by the Board of the present administration during the year 1900 and the year 1901 up to and including the 18th day of October, 1901.

CONVENIENT ARRANGEMENT.

You will find the expenditures divided as to the different parks, and the different purposes for which the money was spent, with references opposite each item to the ledger folios, and thence to the bills themselves, which will enable such items and entries to be examined and verified. This statement is a transcript from our ledger, arranged in the way we thought most convenient for reference and verification.

Statement "No. 3" is a copy of a list of bills aggregating \$130,707.12, too lengthy for publication, paid during the year 1900, made by two employes of the city, one from the Comptroller's office and the other from the Tax office, who did so at the request of the Mayor.

An examination of such bills, exclusive of those for interest and sinking fund, shows that to the amount of.... \$23,139 55
They were contracted in the year 1899, and prior to the 1st of March, 1900, by our predecessors.

It will also appear that the expenditures for salaries and labor in 1900, before our appointment, amounted to..... 20,797 30

Sinking fund and interest on loans for the year 1900 amounted to..... 53,514 68

Making..... \$ 97,451 53

The receipts for the year 1900 were..... 296,594 73
97,451 53

And leaving.... \$199,143 20
to be expended by our Board for salaries, labor and supplies contracted during the remaining ten months of the year.

FIRST QUARTER RECEIPTS.

By reference to the financial statement submitted to your Committee by the Comptroller, it will be seen that the receipts to March 1, 1900, were \$72,085.30, and a reference to the books, either in the Comptroller's or the Park Board's office, will show the receipts from rents, fines, etc., for the month of March, 1900, to have been \$106.85, so that the entire receipts for the first quarter of 1900 were \$72,877.82. Of this the previous Board, as shown by the Comptroller's statement, paid out \$28,072.50 in January and February, 1900, and left a balance of February bills due of \$16,373.77, so that of the first quarter's receipts the previous Board in two months consumed \$44,446.27 for expenses, exclusive of pay-rolls. Add to this \$20,797.30, the amount paid out for services and labor during the two months of 1900 the previous Board had control, and you have a total of \$65,243.57, or over nine-tenths (9-10) of the first quarter's receipts consumed in two-thirds of the quarter, leaving the incoming Board less than one-tenth (1-10) of the receipts to maintain for one-third of the quarter all the parks and squares maintained by previous Boards, and in addition thereto Eutaw Place, Broadway Squares, Harlem Park, Perkins Spring, Lafayette Square, Franklin Square, Union Square, Eastern City Springs, Madison Square, Jackson Square, Fulton Avenue Squares, Park Place, Wilkens Avenue Squares, Mount Vernon and Washington Place, Liberty Triangle, Linden Avenue Triangle, and all monuments in the city.

HANDICAPPED IN BEGINNING.

Had the previous Board not contracted, in 1899, \$21,780.93 more than it could pay for—which are the figures on the Comptroller's tabulated statement—the incoming Board would have had for one-third of the quarter, as it should have had, one-third of \$72,877.82 (the first quarter's receipts), or \$24,292.64, instead of only \$7,634.25, so that the new administration was handicapped in the beginning to the extent of \$18,658.39, and necessarily carried over many bills from one

quarter to another, until at the close of the last quarter it was necessary to carry over \$18,751.68 into the first quarter of the present year.

Statement No. 4 is a copy of a list—too lengthy for publication—prepared in the Comptroller's office, of bills aggregating \$81,840.75, paid in the year 1901, and from which it will appear, with the corrections we have noted, that among them were bills contracted during the year 1900 to the extent of \$18,751.68; so that in both 1900 and 1901 we have paid bills to the extent of many thousands of dollars contracted during the preceding year, and an examination as to other years will disclose the fact that this has been always done.

OTHER STATEMENTS.

Statement No. 5 shows in the minutest detail the amount expended for the construction of greenhouses to have been, in the four larger parks, \$41,774.96, which will result in a saving of about \$15,000 per annum, and in three years the structures, which will all be of permanent and increasing value and usefulness for all time to come, will have been far more than paid for by such saving.

Statement No. 6 is a transcript of figures from the City Register's office, showing receipts and disbursements from 1890 to 1900, inclusive, from which it will appear that during those years the actual payments were nearly always more than the receipts. In 1891 the actual payments were \$39,770.-06 more than the receipts. In 1892 \$12,442.70 more, and in six more of the eleven years they were beyond receipts, but for smaller amounts.

This does not show unpaid bills in those years, because the Register's office only has figures of bills actually paid, but there always were unpaid bills carried over from year to year, which, without the payroll, as shown when our Board came in, amounted to \$21,780.93, as shown by the Comptroller's tabulated statement recently furnished you. This does not show on the Register's statement—No. 6—for the reason named, but even it shows the sum of \$5,666.25 paid in excess of receipts.

Statement No. 7 consists of extracts from the minutes of the Board from March 11, 1897, to November 9, 1899, and shows the difficulties of former Boards, and that there never was a year when any of them could have paid promptly all the expenses of that year; and in addition to these statements, we have thought it might not be inappropriate to furnish some additional information, and, therefore, have added the following:

INADEQUATE PROVISION.

The history of the Park Board, almost from its inception to the present time, shows that it was frequently in need of money, for the reason that the provision made for it was inadequate. The citizens of Baltimore have never been taxed at all directly or contributed in any degree to the funds used for park purposes, with perhaps a single exception as at present informed, in its early history, when the City Council appropriated about \$10,000 to build a barn and stable, now located near the Druid Hill avenue entrance to Druid Hill Park.

With this exception, so far as we have learned, none of the Parks of Baltimore has cost the taxpayers a cent, and yet every now and then some person speaks of the expenditure of the park fund, as if it were money taken from the taxpayers and their interests were at stake. This idea that the taxpayer's money is used for park purposes has been repeatedly stated, and the citizens generally, who cannot be expected to know such things, are not at all to blame if they suppose the park fund is obtained, like other city funds, by direct taxation.

FUNDS DIVERTED.

The truth is that the United Railways, because of legislation requiring it to be done, pays to the city for the use of the Park Board, with a view to its being expended in accordance with the provisions of the Charter for the maintenance and support of the different parks, about \$300,000, and in addition to this the United Railways pay taxes to a large

amount on its property. Instead of this sum of \$300,000 being at the disposal of the Park Board to be expended as the Charter says it should be—for the maintenance and support of the parks—about \$53,400 each year is deducted from it by the city authorities to pay interest upon loans made by the city for money used in the purchase of parks, and for the sinking fund, to pay the bonds or obligations given by the city, for the purchase of Druid Hill and other parks. This is done by Act of the Legislature, supplemented by ordinances, so that about \$53,400 is not at the disposal of the Park Board for the maintenance and support of the parks, as the Charter says it should be, but is diverted and taken away to pay the interest upon these obligations of the city, instead of being used for the legitimate purpose for which it was intended. Of course, this is not the fault of this administration, which must administer the law as it finds it, but it is a fault which should be remedied, because the result, as stated, is that instead of the Park Board having \$300,000 to pay the many expenses of all the parks and squares of the City of Baltimore, it has only about \$246,600.

UNJUSTIFIABLE STATEMENTS.

It seems to us that the citizens of Baltimore should understand this situation and the responsibilities of the Park Board, and the demands it is necessarily required to meet; and if they do understand it, they should not countenance or endure the unjustifiable statements which have been made in reference to park affairs.

For instance, figures which were all true in reference to the Board's receipts and expenditures have been quoted and commented upon as if they showed at this time something entirely unusual and unheard of; while, in fact, such conditions have always existed.

Having premised that Park Boards, from the time of the acquisition of the parks up to the present, found the amount from time to time at their disposal insufficient—especially at certain periods of the year—for matters absolutely necessary to be provided for, let us come down to a very recent period.

The Board appointed under the present administration, in March, 1900, found that its predecessors had not paid all claims contracted by it, so that the Department of Parks under the present administration, taking the Comptroller's figures, started out with \$16,373.77 of unpaid bills on hand, contracted before it took charge.

FROM FORTIETH ANNUAL REPORT.

The Fortieth Annual Report of the Park Board, compiled by our predecessors, contains the following (pages 5, 6 and 7):

"The present Board entered upon its duties March 1, 1898. During the year 1898 the Board was compelled to rigidly exclude nearly all permanent improvements, in order to accommodate itself to the reduced revenue of that year, as the City Passenger Railway Company had advanced to the former Board, in 1897, \$15,000 of the Park Tax, which would otherwise have been paid in 1898, and been available for such purposes in that year."

"By careful analysis of the Treasurer's report, it will be found that all these matters combined have required a larger expenditure than the year 1898. A portion of these Park improvements might have been left unfinished until the next year, but it was our judgment that it would be the truest economy to complete the same during the active season before the approach of the winter months, although it necessitated the members of the Board personally advancing to the Treasurer \$6,500."

DEBTS OF PREDECESSORS.

So that not only is the present condition not unusual, but the receipts of 1900 were depleted to the extent of over \$68,000, including payrolls, interest and sinking fund due prior to March 1, to pay expenditures incurred by our predecessors; and in the year 1901 this present Board has paid debts of the Board of 1900 to the extent of \$18,751.68, and in addition to this has had taken away from it by the Ordinance of Estimates, about \$15,000, for an electric lighting plant in Druid Hill Park, which is not yet installed, and the money

for which has not yet been expended, but is in the hands of the city today, and in addition has had to pay its usual lighting charges, amounting, October 1, to \$19,588.37.

IMPROVEMENTS BY NEW BOARD.

The present Board found the larger part of Carroll Park to consist, instead of a park or ground at all, of a multitude of holes and excavations, from which clay had been taken for the manufacture of brick, all of which had to be filled up with a vast quantity of material, and probably 40,000 loads have thus far been put in—the refuse from buildings, such as the old Customhouse, for example, and other places—in order to level it and render it possible to be used for park purposes at all; by putting top soil upon it, and otherwise preparing it, but in spite of all this difference a large portion of such ground has been filled up and reclaimed, so that green grass now appears, and more of the ground is constantly being filled in day and night.

INCREASING WORK.

Clifton Park, while in a fine state during the life of Mr. Hopkins, has required an enormous amount of work in the way of widening and opening the roads and getting the ground in condition for park purposes, and an expenditure, which was not at all necessary in years gone by, when the parks of the city were only Druid Hill and Patterson, so that the situation is not only changed, in reference to what is necessary to be done in the parks named, but all the squares and streets and monuments and springs, and everything which has heretofore been in the charge of independent commissioners, have, since March, 1900, devolved upon the Park Board.

The new Park Board has added six squares on Fulton avenue, and everywhere it has been necessary all over the city, and in every square in the city, to resoil them, so as to get even the grass to grow, a matter which had been neglected in all of them, with the exception, perhaps, of Park Place and some other notable instances.

So far as the financial management of the affairs of the Park Board, under the Board appointed in 1900 is concerned, it was in charge of most competent and efficient men of the finance committee of that Board, namely Messrs. Douglas H. Thomas and John B. Ramsay.

And as to the purchase of supplies, a thoroughly efficient and competent committee had that in charge, namely, Messrs. Edward L. Bartlett and Howard T. Williams.

There was also committees on the different parks, each committee consisting of two members of the Board.

THE NEW PLANS.

As to next year, inasmuch as the greenhouses have been completed, or nearly so, and there only remains in contemplation the new barn in place of the old one, which it is desired to remove, and the extension of the Palmhouse at Druid Hill, it is evident that the receipts, especially when the increased travel is taken into consideration, will be entirely sufficient for all needs next year.

Under the Rules of the Park Board, the secretary, in addition to his other duties, is required to make a monthly report of payments, and this is faithfully done, and in addition an account is kept which shows the debts incurred daily, according to the requisitions and reports of the superintendents.

Prior to 1901 the Park Board was not subject to the Board of Estimates, and hence until this year the manner of conducting business, which had always before prevailed, has been followed, so that no one was entirely acquainted with what was necessary, and the requirement was made this year for the first time to comply with the new plans.

NEW SYSTEM OF CONTRACTING DEBTS.

As to the Committee on Supplies, the rules required only that the members should certify to the bills as correct before they were paid, which they faithfully did, but there never was a requirement of any Park Board to certify to bills when ordered or the debts contracted. Nor was the secretary

informed of the amount before the bills were presented and certified to by the Committee on Supplies, and hence it was impossible for him to say daily, as can be done now, under the present management, what debts had been incurred prior to the time when the bills were presented for payment. Heretofore, when there was not enough money in the receipts for any year, the bills were carried over into the next year, and paid out of the receipts of that year, a very simple process, which resulted in not confining expenditures to the year in which they were incurred, and a practice which it was the design of the new Charter and of this administration to prevent.

In applying this change to this—the first complete year of the present Board—the contraction has been severe and sudden, in the sense that the occasion for it was not understood and known, but now that it has been accomplished, the expenditure of the park funds can be so controlled that the incurring of debts beyond the amount appropriated may hereafter be prevented.

The Committee on Supplies consisted of competent and experienced gentlemen, who only ordered such things as were proper and necessary, and certified to the bills when due, so that they did their duty properly in that regard. The duty of the Committee of Finance was to estimate the receipts and expenditures, which was fully accomplished by the requisitions to the Board of Estimates, and they were further required to report the amounts used for improvements.

DUTIES OF THE PRESIDENT.

The President's duties are also fixed by Rules, as follows: "The President shall preside at all the meetings of the Board, and shall have the power to decide upon all questions necessary. He shall sign all pay-rolls. He shall call special meetings of the Board whenever he deems it necessary, or when requested to do so by two members of the Board. He shall appoint all standing committees, and likewise all special committees, unless otherwise provided for by a resolution of

the Board. He shall perform all other executive duties not otherwise provided for by the action of the Board, and prepare an annual report to the Mayor and City Council.

ROADS IN DRUID HILL.

When the present Board took charge most of the roads in Druid Hill Park were in bad condition—part of them worn out to the foundation and all needed repair—the Rotten Rock Quarry, the only source of supply for material to make or repair roads, had not been worked in winter, as was usually done in other years, and there was no material on hand; then the system was to have the stone cracked by hand, and we, as soon as practicable, put all men possible at work getting out material; we doubled the gangs and worked them overtime, so anxious were we to repair the roads, as it was one of the first things determined upon after this Board was appointed, but with all that effort we were only able, in addition to extensive repairs to many of the roads, which, of course, took many thousands of perches of material, to entirely reconstruct one road, viz., from the Columbus Statue to Prospect Hill, and that road we are willing shall be inspected and judged by anybody competent to do so.

The rotten rock, which exists in abundance in the Sunken Quarry to the west of Prospect Hill, is, when properly put down, about the best material for a pleasure road, as it will pack, with the use of our new roller, hard enough not to wash or get in ruts, and still have enough elasticity to afford pleasant and smooth riding, in which it is superior to the hard bluestone at the western end of Druid Lake and in front of the Wallace Statue.

IMPROVEMENTS BEGUN.

At the time we were appointed there was no proper road roller in Druid Hill Park, and never had been. There was a very large roller suitable for macadam or turnpike roads—so suitable that when the City Engineer's Department was repairing Pimlico or Park Heights avenue, or doing similar work, our roller was borrowed without compensation. It was

always unsuitable for park work as it mashed down our material too much, and made the portion nearer the gutter lower than the gutter. Hence it was difficult to have rain water carried off properly, and as it was likely to settle at some spot and injure the road, it was almost impossible to keep them in proper order. To remedy this condition we arranged to have the City Engineer's Department buy our roller for \$1,700, which was the price of a new six-ton roller suitable for our work. This we purchased, and with it constructed the road from Columbus Statue to Prospect Hill.

We now have the best sort of roller for our work to be gotten anywhere, and with it can and will put all the roads in first-class condition. We found that hand work would not get out rotten rock fast enough, even with increased force, and as there was a stone-crusher at the disused hard-stone quarry, we decided to have it re-erected at the Rotten Rock Quarry, because we could get four sizes of stone, and at least four times the quantity, with less men than we had been using.

We invited bids for this work, which ran from two to eight hundred dollars, and we had it done for \$200, built it, and had it, as well as the roller, in service repairing the roads, when we were obliged to stop and discharge the men. But for this all the roads in Druid Hill Park requiring attention would now be in first-class order. The cause and reason for this, or the lack of them, we do not mean now to discuss, but we had enough material crushed to do much needed repairing and to resurface entirely, recently, the South Approach road nearly up to the Lake Turn. We will shortly, and before the weather becomes severe enough to prevent road work, have enough material gotten out to resurface the entire eastern portion of Druid Lake drive, and repair such of the western portion as requires it, so that as we have gotten our payroll to such an average as to permit it, the crusher and roller will be run and used the balance of this season to the fullest capacity. During the winter months so much additional material will be gotten out and crushed of the size required,

to enable us in the next season to put in entirely perfect order all the roads in Druid Hill Park. We have lost about four and one-half months by the stoppage, but next season it will all be made up.

The road round Druid Lake was not constructed by any Park Board. Hence this department is not responsible for its defects. It was constructed years back by the Water Board, and was always so low in the center that water would not run off, but all this will be remedied in the reconstruction we will make this season.

CARE OF SQUARES.

The squares, such as Franklin, Madison, etc., and places such as Eutaw, Fulton Avenue, etc., were placed in charge of the Park Board for the first time, when the present Board was appointed in March, 1900, and how to take care of them was a problem. We first divided them into six districts, with an assistant superintendent for each district, but after a few months' trial found it unsatisfactory, and then adopted the present plan of four districts, divided as nearly equal as practicable, and each district in charge of one of our four park superintendents, with Riverside and Federal Hill in charge of an additional superintendent, the division being as follows:

Druid Hill District.—Fulton, Eutaw, Harlem, Park Place, Brewer and Liberty Triangle Squares.

Clifton District.—Johnston, Collington, Mount Royal Terrace, Mount Royal, Bolton, Taney Place and Mt. Vernon Squares.

Carroll District.—Wilkens Avenue, Union, Franklin, Lafayette and Perkins Spring Squares.

Patterson District.—Broadway, Madison, Jackson and Eastern City Springs Squares.

This has proved so satisfactory that in Druid District, for example, we have employed for the entire district less men than have heretofore been employed in Druid Hill Park alone, and in the other districts the result has also been equally good.

NOT THOROUGHLY REALIZED.

But little more money has been spent in 1901 than appropriated; in fact, not as much up to October 18 as appears by Statement Nos. 1 and 2, but bills have been contracted which, because of the back expenditures of 1899 and 1900, would amount to more than the appropriation for 1901. The payment of these amounts, however, has all been provided for in the Ordinance of Estimates of 1902, and hence not only will nobody lose anything, but there never was any prospect of anybody losing anything, and while the Charter and all laws should be strictly adhered to, we think we hazard little in saying that there are other departments and other people by whom the requirements have not been realized or understood. Indeed, some of its requirements are not realized by the most experienced, of which frequent instances are constantly occurring, not that intentional violations would be thereby justified, but when this is the first year that such requirements have existed, it may not be surprising that they have not been thoroughly realized, and when it is understood that no one has lost or can lose anything because of the transactions of this Board, and that the city will be largely and permanently beautified and benefited by what we have done, we are content to have our intentions, plans, purposes and results passed upon.

WORK ACCOMPLISHED.

Among other things, we have done the following :

Taken down the iron fence on North avenue on each side of the Mount Royal entrance, as well as stone posts and fence running north; had them sold and the money paid to the Comptroller.

Established at Mount Royal gate one of the handsomest rhododendron beds in the country and another at Madison avenue gate, as well as five magnificent beds about Eutaw and Madison avenue, including azalea and roses, and a fine new one on Mount Royal avenue. A fine bed at Sea Lion

Pond, a large rhododendron bed at Green Spring avenue gate, and many new rhododendrons and other plants in the sunken ground near that gate.

Opened about five miles of horseback paths through woods in Druid Hill Park.

Made long new footpath north of Druid Lake.

Made new bridle path from Pumphouse west.

Planted two rows of shade trees on South Approach.

Removed wagon shed from opposite Evergreen Terrace.

Opened new entrance to Druid Hill Park at the intersection of Fulton avenue and Evergreen Terrace, and many other things which can be shown upon inspection.

At Clifton Park, finished new avenue to Belair road.

Opened new road to Erdman avenue.

Opened new avenue to Harford road, connecting Montebello with Clifton Park; so Clifton is now practically almost twice the size and amount of usefulness as when we took charge. Our Board inaugurated and continued the agitation, in consequence of which about thirteen acres south of Lake Montebello was acquired by the city, and the uniting of Clifton and Montebello made practicable.

Inaugurated and continued the efforts because of which Grasshopper Hill will be acquired.

Completed the addition to Clifton Park at the corner of Erdman avenue and Harford road.

Purchased addition to Carroll Park, corner of Columbia avenue and Bayard street.

Restored conservatory in Patterson Park to use, after it had been closed a year or two.

Brought Patterson Park, which was much out of order, into fine condition, including grounds and roads, and did in all of the parks and squares many things necessary to bring them all into a condition believed to be superior to that heretofore existing, all of which an inspection will show.

Purchased and paid for Gwynn's Falls Park, which will become one of the most attractive and useful of all of the parks.

Purchased Fort Avenue Park, title now being examined by the City Solicitor.

AS TO THE BILLS.

The greenhouses were largely built by our own labor, and under the system pursued by the Board of Awards, contracts had been entered into between the City and the dealers furnishing all such material as brick, lumber, glass, paint, and, in fact, almost everything required, at the lowest prices, ascertained after competitive bidding, so that when it was determined to erect the greenhouses the Committee on Supplies, after ascertaining the material required, gave the order for it, and when the bills were presented approved them, if correct, so in building these houses the Board had the advantage of the lowest prices obtainable.

It will be found that some of the bills were for more than \$500, but, of course, where such bills were rendered by parties with whom the City already had contracts, awarded by the Board of Awards, the law as to the advertisement of competitive bidding had already been complied with, and no other advertisement was either required or would have been proper in reference to such materials. Again, bills beyond \$500 may be found to include more than one order, and nowhere have purchases been made by the Committee on Supplies beyond the sum of \$500.

Prior to the Act of 1900 the expenditures of the Park Board were not subject to the Ordinance of Estimates, and the Ordinance of 1901 (this present year) is the first one passed in which its expenditures have been allowed by Ordinance. Prior to that time they were regulated only by the Board, and paid by the City Officials, upon their approval, and even under the new Charter it was provided that the Board should have the disposal of its revenues; it being made subject to the Charter because of an amendment to that instrument passed by the Legislature of 1900, at the request of the Mayor, as we have been informed.

BILLS PAID BY COMPTROLLER.

Another matter we wish to have understood is this, namely: That the Park Board keeps no bank account, has no money for any purpose, as all the money received from the railways is paid directly to the Comptroller, as well as money for the smallest articles sold, rents collected and any and everything.

All bills must be approved by the Comptroller before they are paid, and are paid by checks signed by the Register and the Mayor, so that all those bills carried over from the year 1899, and those contracted in 1900, before our Board took charge, amounting to \$43,936.85, were approved and paid by those three officials; so also all bills of the present Board contracted in 1900—last year—amounting to \$86,830.53, were also approved and paid in the same way, so that their payment was fully known to those officials.

These are a few of the matters which we have thought would be of assistance to your committee, although many things we necessarily omitted on account of lack of space, but shall be glad to give all and any further information that you may desire.

By order of the Board,

(Signed)

J. V. KELLY, *Secretary*.

EXHIBITS.

EXHIBIT No. 1.

Showing in detail the paid expenditures of the present Board of Park Commissioners for the year 1900, and showing also the amount spent by the previous Board down to March 1st, 1900, with references to Ledger Folios, and thence to the bills themselves for verification.

Receipts.

JANUARY 1ST TO DECEMBER 31ST, 1900.

Ledg. Folio.		\$
1	Balance from 1899.....	1,977 98
309	Railway Tax— 9 per cent. gross receipts.....	285,410 38
47	Rentals— Druid Hill.....	1,888 38
335	Clifton.....	264 00
262	Patterson.....	100 00
522	Monument Toll.....	2,120 21
49	Sales— Druid Hill.....	1,052 10
333	Clifton.....	89 00
261	Patterson.....	116 54
153	Carroll.....	26 65
193	Riverside.....	957 52

51	Fines—		
263	Druid Hill.....	115 00	
151	Patterson.....	135 00	
192	Carroll.....	40 00	
217	Riverside.....	3 00	
560	Federal Hill.....	45 00	
	Squares.....	10 00	
600	Remittances—		
5	General Office.....	57 50	
21	D. H. payroll.....	1 04	
115	D. H. feed.....	25 50	
87-501-521	Carroll payroll.....	4 17	
27	Squares payroll.....	9 08	
302	Electric light, Druid Hill.....	458 99	
245	Electric light, Clifton.....	154 56	
135	Electric light, Patterson.....	243 05	
195	Electric light, Carroll.....	1,129 92	
	Electric light, Riverside.....	160 16	
	Total receipts.....	\$296,594 73	
	Less receipts to March 1st, 1900, per Comptroller's Statement.....	72,085 30	
	Receipts during portion of year 1900, in which our Board had charge.....	\$224,509 43	

EXHIBIT No. 1--Continued.

Liabilities Satisfied.

JANUARY 1ST, 1900, TO DECEMBER 31ST, 1900

Ledg. Folio.	PART AND PURPOSE.	Contracted by		Total.
		Old Board	New Board.	
373	Sinking Fund— 5 per cent. of 9 per cent. tax.....	\$ 6,964 21	\$10,812 97	\$17,777 18
371	Interest—			
371	Clifton loan.....	15,868 75	15,868 75	31,737 50
	Patterson loan.....	2,000 00	2,000 00	4,000 00
365-600	Expense—			
	General office.....	3,903 59	4,442 70	8,346 29
5	Payrolls—			
299	Druid Hill.....	9,488 28	47,508 40	56,996 68
225	Clifton.....	2,496 27	17,996 50	20,492 77
115	Patterson.....	3,060 36	21,765 91	24,826 27
161-197	Carroll.....	2,650 43	20,204 44	22,854 87
(Index)	Riverside and Federal Hill.....	1,477 42	5,629 18	7,106 60
	Squares.....	1,624 54	27,889 96	29,514 50
Folio 7	Uniforms—			
301	Druid Hill.....	218 55	215 85	434 40
	Clifton.....	50 50	68 41	118 91

117	Carroll	70 31	10 50	80 81
179	Riverside	33 95	24 86	58 81
291-359-277	Squares	74 32	110 43	184 75
9	Horseshoeing—			
303	Druid Hill	103 50	306 00	409 50
229	Clifton		32 00	32 00
119	Patterson	16 00	59 25	75 25
177	Carroll	14 00	22 00	36 00
	Riverside	21 00	32 00	53 60
11	Water Supply—			
305	Druid Hill	172 09	37 20	209 29
231	Clifton	149 17	8 00	157 17
121	Patterson	19 45	262 50	281 95
171-211	Carroll		275 26	275 26
(Index)	Riverside		41 00	41 00
	Squares		302 36	302 36
Polio 13	Supplies, Gardening Department—			
307	Druid Hill	385 06	1,392 50	1,777 56
233	Clifton	277 45	1,748 88	2,026 33
123	Patterson	528 78	1,551 89	2,080 67
191-207	Carroll	456 63	1,394 54	1,851 17
(Index)	Riverside	95 82	478 89	574 71
	Squares	276 36	5,631 04	5,907 40
Polio 15	Supplies, General—			
309	Druid Hill	322 69	4,422 11	4,744 80
235	Clifton	406 63	400 39	807 02
125	Patterson	1,351 19	1,210 68	2,561 87
173-205	Carroll	270 39	2,868 46	3,138 85
(Index)	Riverside	101 79	434 04	535 83
	Squares	193 63	328 89	522 52

EXHIBIT No. 1—Continued.

Ledg. Folio.	PARK PURPOSE.	Contracted by		Total.
		Old Board.	New Board.	
Folio 17	Painters' Supplies—			
311	Druid Hill.....	\$ 5 38	\$ 205 83	\$ 211 21
237	Clifton.	8 88	43 14	52 02
127	Patterson.....	7 16	192 47	199 63
167	Carroll.....	9 93	69 61	79 54
(Index)	Riverside.....	13 69	15 44	29 13
	Squares.....	12 62	126 55	139 17
19	Food, Show Animals—			
	Druid Hill.....	1,162 34	973 73	2,136 07
55	Supplies, Show Animals—			
	Druid Hill.....	112 10	1 00	113 10
21	Feed, Work Animals.....			
313	Druid Hill.....	533 14	1,217 68	1,750 82
239	Clifton.....	185 56	340 37	525 93
129	Patterson.....	117 59	392 01	509 60
169	Carroll.....	107 50	240 88	348 38
	Riverside.....	63 07	128 49	191 56
23	Rolling Stock—			
241	Druid Hill.....	21 93	39 75	61 68
131	Patterson.....		43 45	43 45
	Carroll.....		90 00	90 00

Building Repairs—

25	Druid Hill.....	473 49	119 46	592 95
317	Clifton.....	246 87	76 36	323 23
243-364	Patterson.....	963 41	186 58	1,149 99
133	Carroll.....	212 50		212 50
175-220	Riverside.....	66 05	47 85	113 90
(Index)	Squares.....	30 37	80 79	111 16

Electric Lighting—

27	Druid Hill.....	3,474 46	4,635 92	8,110 38
302	Clifton.....		309 12	309 12
245	Patterson.....	616 90	1,135 77	1,752 67
135	Carroll.....	594 50	2,920 68	3,515 18
195	Riverside.....	60 40	386 92	447 32
283	Collington.....	151 00	153 80	304 80

Gas and Oil Lighting—

29	Druid Hill.....	94 72	179 07	273 79
319	Clifton.....	1,090 14	2,526 37	3,616 51
247	Patterson.....	52 37	179 34	231 71
137	Carroll.....		7 13	7 13
165-201	Riverside.....	118 88	413 93	532 81
(Index)	Squares.....	11 52	88 55	100 07

Horse Furniture and Stable Supplies —

31	Druid Hill.....	85 13	127 72	212 85
321	Clifton.....	65 35	125 07	191 42
249	Patterson.....	143 90	77 09	220 99
139	Carroll.....	20 60	58 98	79 58
181	Riverside.....	3 00	36 40	39 40

EXHIBIT No. 1--Continued.

Ledg. Folio.	PARK AND PURPOSE.	Contracted by		Total.
		Old Board.	New Board.	
	Fuel and Gardening Department—			
33	Druid Hill.....	\$ 248 50	\$ 401 64	\$ 650 14
323	Clifton.....	238 16	109 84	348 00
251	Patterson.....	221 05	353 14	574 19
141	Carroll.....	77 07	122 18	199 25
	Fuel, Keepers' Boxes—			
35	Druid Hill.....	49 40	63 47	112 87
322	Clifton.....		24 20	24 20
253	Patterson.....	29 34	13 38	42 72
150	Carroll.....	23 45		23 45
194	Riverside.....	14 82		14 82
219	Squares.....		9 88	9 88
349				
	Lawn and Agricultural Machines—			
37	Druid Hill.....		276 62	276 62
325	Clifton.....	5 00	149 62	154 62
255	Patterson.....		41 25	41 25
143	Carroll.....		38 25	38 25
189	Riverside.....	16 05	14 25	30 30
(Index)	Squares.....	53 20	3 15	50 35
	Tools and Implements—			
39	Druid Hill.....	39 34	242 13	281 47
327	Clifton.....	23 50	89 35	112 85

257	Patterson	1 50	94 44	95 94
145	Carroll	99 80	29 18	128 98
163-199	Riverside	3 33	17 12	20 45
(Index)	Squares	47 57	127 18	174 75
	Hardware—			
41	Druid Hill	37 55	95 69	133 24
329	Clifton	5 24	32 65	37 89
259	Patterson	2 57	107 48	110 05
147	Carroll	4 75	16 33	20 08
187	Riverside	9 25	23 10	32 35
(Index)	Squares	3 27	4 92	8 19
	Miscellaneous Repairs—			
53	Druid Hill	568 39	1,158 57	1,726 96
332	Clifton	179 05	337 94	516 99
265	Patterson	425 50	391 24	726 74
116	Carroll		137 88	137 88
185	Riverside		8 85	8 85
(Index)	Squares	75	972 34	973 09
	Park Offices—			
43	Druid Hill	144 00	282 40	426 40
331	Clifton	32 75	110 00	142 75
226	Patterson	31 00	110 75	141 75
149	Carroll	31 00	167 41	198 41
162	Riverside	23 10	9 75	32 85
(Index)	Squares		3 35	3 35
	Improvements—			
18	Druid Hill		1,082 40	1,082 40
304	Clifton		692 14	692 14
230	Patterson		522 20	522 20
118	Carroll		1,478 88	1,478 88
505	Square (Fulton)		999 61	999 61

EXHIBIT No. 1—Concluded.

Ledg. Folio.	PARK AND PURPOSE.	Contracted by		Total.
		Old Board.	New Board.	
300 120	Insurance— Clifton..... Carroll.....		94 48 70 50	94 48 70 50
152	Filling Material— Carroll.....		789 10	789 10
51	Fines— Druid Hill.....		5 00	5 00
(Index)	Rent—Tool Houses— Squares.....		208 05	208 05
	Totals.....	\$68,769 81	\$227,824 92	\$296,594 73
	Bills contracted by old Board, paid in 1900			\$ 68,769 81
	Bills contracted by present Board, paid in 1900			227,824 92
	Total payments for 1900			\$296,594 73

EXHIBIT No. 2.

Showing in detail, with references to Ledger Folios and thence to the bills themselves, for verification, the amounts contracted in 1900, but not paid until after the first of the present year; and the debts contracted—both those paid and those not paid—since the first day of January, 1901, up to and including October 18th, 1901.

Receipts.		
FROM JANUARY 1ST TO OCTOBER 19, 1901.		
Ledg. Folio.		
53	Railway Tax— 9 per cent. of gross receipts.....	\$304,158 55
45	Rentals—	
141	Druid Hill.....	886 70
245	Clifton.....	168 00
51	Patterson	175 00
	Monument Toll.....	230 65
	Sales—	
47	Druid Hill.....	668 39
143	Clifton.....	22 10
443	Riverside	14 84
	Fines—	
49	Druid Hill.....	70 00
145	Clifton.....	15 00
241	Patterson.....	90 00
345	Carroll.....	30 00
445	Riverside	40 00
	Remittances—	
3	Druid Hill—Pay-roll.....	74
201	Patterson—Pay-roll.....	8 33
309	Carroll—Supplies	9 15
57	Office—Desk.....	23 75
	Music Loan -	
	From contingent fund.....	2,488 00
75	Total receipts	\$309,099 20

EXHIBIT No. 2—Continued.

Ledg. Folio.	DEBTS PAID AND NOT PAID.	Contracted 1900. Paid 1901.	Contracted 1901, up to and Including October 18th.	
			Paid.	Not Paid.
	PARK AND PURPOSE.			
59	Sinking Fund— 5 per cent. of park tax.....		\$ 3,808 69	
60	Interest—			
60	Patterson Park loan.....		2,000 00	\$ 6,000 00
	Clifton Park loan.....		14,463 75	14,463 75
79	Expenses—			
	General office.....	\$ 5 33	812 27	896 68
3	Park Pay-rolls—			
101	Druid Hill district.....		53,305 16	
201	Clifton district.....		28,056 77	
301	Patterson district.....		26,630 41	
401	Carroll district.....		28,022 26	
	Riverside and Federal Hill.....		5,600 16	
	Horseshoeing—			
5	Druid Hill district.....	110 00	192 00	233 00
103	Clifton district.....	37 30	70 20	123 55
203	Patterson district.....		104 75	50 00
303	Carroll district.....	24 00	18 00	6 00
403	Riverside district.....	4 00	11 00	4 00

7	Water Supply—				
105	Druid Hill district.....	9 16	111 66	All Parks	
205	Clifton district.....		89 40	(See bills).	
305	Patterson district.....		11 71		
405	Carroll district.....		76 62		
	Riverside district.....		1 00	190 54	
9	Supplies—Gardening Department—				
107	Druid Hill district.....	166 47	783 73		
207	Clifton district.....	196 45	1,119 25	All Parks	
307	Patterson district.....	806 94	1,752 96	(See bills).	
407	Carroll district.....	80 00	994 29		
	Riverside district.....		20 74	4,099 84	
12	Supplies General—				
109	Druid Hill district.....	342 42	2,205 88		
209	Clifton district.....	15 75	187 37	All Parks	
309	Patterson district.....		1,016 28	(See bills).	
400	Carroll district.....	220 37	658 73		
	Riverside district.....	3 30	107 21	6,031 94	
13	Painters' Supplies—				
111	Druid Hill district.....		6 44		
211	Clifton district.....		95 25	All Parks	
311	Patterson district.....		78 53	(See bills).	
411	Carroll district.....		43 08		
	Riverside district.....		27 07	553 32	
17	Food (Show Animals)—				
	Druid Hill Park.....	390 90	713 65	495 77	

EXHIBIT No. 2—Continued.

Ledg. Folio.	DEBTS PAID AND NOT PAID.	Contracted 1900. Paid 1901.	Contracted 1901, up to and Including October 18th.	
			Paid.	Not Paid.
	PARK AND PURPOSE.			
	Feed (Work Animals)—			
	Druid Hill Park.....	\$132 89	1,327 10	All Parks
19	Clifton Park.....	43 92	361 20	(See bills).
115	Patterson Park.....		215 03	
215	Carroll Park.....	38 05	214 94	
315	Riverside Park.....	23 27	77 16	\$1,358 49
415				
	Rolling Stock—			
21	Druid Hill district.....		33 85	
117	Clifton district.....		230 00	All Parks
217	Patterson district.....		16 05	(See bills).
317	Carroll district.....		45 00	
417	Riverside district.....		24 05	60 45
	Building Repairs—			
23	Druid Hill district.....		402 03	All Parks
119	Clifton District.....		60 28	(See bills).
219	Patterson district.....		68 32	
419	Riverside district.....		52 80	1,130 11
	Electric Lighting—			
25	Druid Hill district.....	3,291 52	8,569 19	Patterson
121	Clifton district.....	118 51	552 52	(See bills).
221	Patterson district.....	618 36	2,442 04	
321	Carroll district.....	575 71	3,043 00	
421	Riverside district.....	48 07	329 45	70 65

27	Gas and Oil Lighting—	101 42	172 74	All Parks
123	Druid Hill district.....	279 38	832 42	(See bills).
223	Clifton district.....	114 35	47 64	
423	Patterson district.....	71 53	153 70	2,091 55
	Riverside district.....			
29	Horse Furniture and Stable Supplies—			
125	Druid Hill Park.....	38 85	97 63	All Parks
225	Clifton Park.....	12 00	200 31	(See bills).
325	Patterson Park.....	33 30	21 15	
425	Carroll Park.....		36 70	
	Riverside Park.....		20 43	132 75
31	Fuel, Gardening Department—			
127	Druid Hill district.....		567 62	All Parks
227	Clifton district.....		326 64	(See Exp. Bk.)
327	Patterson district.....		359 00	
	Carroll district.....		437 73	1,303 58
33	Fuel, Superintendents' and Keepers' Boxes—			
129	Druid Hill district.....	56 44	154 50	
229	Clifton district.....	97 88	58 65	
329	Patterson district.....	41 56	24 70	
429	Carroll district.....	86 29	7 74	
	Riverside district.....	20 60		
43	Miscellaneous Repairs—			
139	Druid Hill district.....	32 20	1,310 05	All Parks
239	Clifton district.....	48 71	370 32	(See bills).
339	Patterson district.....	27 28	214 60	
439	Carroll district.....	58 60	27 56	
	Riverside district.....	32 32	21 00	869 52

EXHIBIT No. 2—Continued.

Ledg. Folio.	DEBTS PAID AND NOT PAID.	Contracted 1900. Paid 1901.	Contracted 1901, up to and Including October 18th.	
			Paid.	Not Paid.
	PARK AND PURPOSE.			
	Lawn and Agricultural Machinery—			
35	Druid Hill district.....		63 80	83 00
131	Clifton district.....		122 11	
231	Patterson district.....		130 86	
331	Carroll district.....		170 78	
431	Riverside district.....		29 63	
	Tools and Implements—			
37	Druid Hill district.....	13 20	26 55	
133	Clifton district.....	22 70	50 30	
233	Patterson district.....	31 47	71 05	
333	Carroll district.....	53 03	162 79	
433	Riverside district.....	20	17 50	
	Hardware—			
39	Druid Hill district.....	10 65	86 21	All Parks
135	Clifton district.....	59	42 56	(See bills).
235	Patterson district.....	40 02	78 45	
335	Carroll district.....	18 68	113 91	
435	Riverside district.....	6 79	19 82	367 48
	Park Offices—Expenses—			
41	Druid Hill Park.....	50 00	138 40	50 00
137	Clifton Park.....		34 00	
237	Patterson Park.....	7 00	31 00	
337	Carroll Park.....		31 00	

[illegible]

SUMMARY.

Total receipts last ten months of 1900.....			Exhibit No. 1
Total receipts first ten months, 1901.....		\$224,509 43	Exhibit No. 2
		309,099 20	
		<hr/>	
Total receipts in twenty months our Board has had charge.....		\$533,608 63	
Bills contracted and paid by our Board in 1900.....	\$227,824 92		Exhibit No. 1
Bills contracted by our Board in 1900, but not paid until 1901.....	18,751 68		Exhibit No. 2
	<hr/>		
Total contracted last ten months, 1900.....	\$246,576 60		
Total contracted by our Board in first ten months of 1901.....	270,210 60		Exhibit No. 2
	<hr/>		
Total contracted by our Board in twenty months it has had charge.....		\$516,787 20	
		<hr/>	
Excess of receipts over expenditures in 20 months.....		\$16,821 43	

EXHIBIT No. 5

Estimated Cost of Greenhouses in Each of the Parks, from
the Beginning of their Construction in
October 1900 to Date.

DRUID HILL PARK.
Material.

Lumber and Millwork—

	Number.		
October, 1900,	40	Gill & Son.....	\$ 77 31
November, 1900,	27	Duker and Co.....	102 55
November, 1900,	41	Gill & Son.....	50 24
December, 1900,	24	Duker & Co.....	133 50
December, 1900,	42	Gill & Son.....	89 29
January, 1901,	39	Gill & Son.....	29 60
February, 1901,	61	Gill & Son.....	5 40
March, 1901,	62	Gill & Son.....	102 08
March, 1901,	58	Duker & Co.....	48 00
June, 1901,	File	Gill & Son.....	34 73
July, 1901,	File	Duker & Co.....	21 60
August, 1901,	File	Duker & Co.....	453 10
August, 1901,	File	Gill & Son.....	173 23
September, 1901,	File	Gill & Son.....	107 28
October, 1901,	File	Duker & Co.....	9 00
			<hr/>
			\$1,436 91

Constructural Iron and Piping—

November, 1900,	File	Crook, Horner.....	\$221 55
December, 15, 1900,	7	Crook, Horner.....	364 98
December, 31, 1900,	12	Crook, Horner.....	301 69
April, 1901,	File	Crook, Horner.....	21 18
May, 1901,	File	Crook, Horner.....	3 55
June, 1901,	File	Basshor Co.....	64 08
			<hr/>
			\$977 03

Glass, Putty, Paint, Etc.—

November, 1900	20	Bolton Bros.....	\$164 35
December, 1900	15	Bolton Bros.....	14 30
August, 1901,	File	Bolton Bros.....	1,609 84
			<hr/>
			\$1,788 49

Bricks—

July, 1901,	File	Baltimore Brick Co...	\$ 80 00
September, 1901,	File	Baltimore Brick Co...	792 25
			<hr/>
			\$872 25

Cement—		Number.			
March, 1901,	65	Clarke & Son.	\$	13 50	
June, 1901,	File	Bullock & Son.....		101 30	
July, 1901,	File	Bullock & Son		102 50	
August, 1901,	File	Bullock & Son.....		165 30	
September, 1901,	File	Bullock & Son.....		1 25	
September, 1901,	File	Clarke & Son.		35 00	
				<hr/>	\$418 85
Hardware—					
August, 1901,	File	Brown & Son.....	\$	10 55	
September, 1901,	File	Brown & Son.....		15 51	
				<hr/>	\$26 06
Boilers—					
November 14, 1900, (L. B.)		H. B. Smith Co.....	\$	470 00	
October 5, 1900, (Exp.Bk.)		Crook, Horner.....		495 00	
				<hr/>	\$965 00
Ventilating—					
November, 1900,	9	Crook, Horner.....	\$	10 40	
				<hr/>	\$10 40
Total cost of material.....					\$ 6,494 99

Outside Labor.

Steam Fitting—					
November 9, 1900,					
to Feb. 7, 1901,	59	Crook, Horner.....	\$	688 60	
Aug. and Sept., 1901,	File	Crook, Horner		1,073 43	
				<hr/>	\$1,762 03
Bricklaying—					
January, 1901,	67	Burke.....	\$	66 50	
February, 1901,	File	Burke.....		21 00	
April, 1901,	File	Burke.....		28 41	
May, 1901,	File	Burke.....		32 03	
August, 1901,	File	Plaenker & P.....		805 26	
September, 1901,	File	Plaenker & P.....		32 25	
October, 1901,	File	Plaenker & P.....		32 64	
				<hr/>	\$1,049 29
Tinning—					
August, 1901,	File	Koehlepp.....	\$	84 00	
				<hr/>	\$84 00
Total of outside labor and material.....					\$9,390 31

Labor (Park Payroll).

Carpenters, 311 days, at \$2.50 per day.....	\$777 50	
Painters, 26 days, at \$2.00 per day.....	52 00	
Laborers, 542 days, at \$1.66 $\frac{2}{3}$ per day.....	903 00	
Foreman, 135 days, at \$2.00 per day.....	270 00	
Carts, 714 days, at \$2.25 per day	1,606 50	
Waterboy, 210 days, at 50 cents.	105 00	
		<hr/>
		\$8,714 00
Entire cost of Greenhouses (estimated).....		<hr/>
		\$13,104 31

CLIFTON PARK.

Material.

Lumber and Millwork—

	Number.		
October, 1900,	40	Gill & Son.....	\$125 74
November, 1900,	41	Gill & Son.....	125 12
November, 1900,	29	Duker & Co.....	291 10
December, 1, 1900,	28	Duker & Co.....	373 70
December, 5, 1900,	30	Duker & Co.....	150 00
December, 1900,	42	Duker & Co.....	255 18
January, 1901,	39	Gill & Son.....	190 76
January, 1901,	22	Duker & Co.....	2 75
February 12, 1901,	61	Gill & Son.....	20 74
July 18, 1901,	File	Duker & Co.....	22 80

\$1,557 59

Constructural Iron and Piping—

November 6, 1900,	4	Stebbens.....	\$ 49 43
December 1, 1900,	35	Crook, Horner.....	360 16
December 5, 1900,	8	Crook, Horner.....	407 01
December 14, 1900,	6	Crook, Horner.....	10 80
January, 1901,	38	W. W. Kirk.....	228 43
February, 1901,	38	W. W. Kirk.....	110 25

\$1,166 08

Glass, Putty, Paint, Etc.—

November, 1900,	18	Bolton Bros.....	\$513 70
December, 1900,	17	Bolton Bros.....	674 97
February 1, 1901,	36	Bolton Bros.....	73 23
Feb. 6, 1901,	37	Bolton Bros.....	30 01

\$1,291 91

Bricks—

December 14, 1900,	45	Baltimore Brick Co....	\$20 00
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\$20 00

Cement—

January 17, 1901	51	Bullock & Son..	\$10 06
April 30, 1901,	64	Bullock & Son.....	10 09

\$20 15

Hardware—

December, 1900,	44	Brown & Son.....	\$ 4 68
January, 1901	43	Brown & Son.....	51 30
September, 1901,	12	Brown & Son.....	2 41

\$58 39

Boilers—

November 1, 1900, (L.B.)		H. B. Smith.....	\$375 00
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\$375 00

Ventilating Apparatus—

November 27, 1900,	66	Carmody.....	\$89 00
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\$89 00

Total cost material.....			\$4,578 12
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Outside Labor.**Steam Fitting—**

	Number.			
November, 1900,	38	W. W. Kirk.....	\$	53 89
December, 1900,	File	Crook, Horner.....		190 00
January, 1901,	File	Crook, Horner.....		191 00
January, 1901,	38	W. W. Kirk.....		233 95
February, 1901,	38	W. W. Kirk.....		165 00
				<hr/> \$833 84

Tinning—

December 31, 1900,	3	E. Mills, Jr.....	\$	108 65
				<hr/> \$108 65

Total outside labor and material.....	<hr/> \$5,520 61
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Labor (Park Payrolls).

Carpenters, 328 days, at \$2.50 per day.....	\$820 00
Painters, 138 days, at \$2.00 per day.....	276 00
Bricklaying, 72 days, at \$2 50 per day.....	180 00
Laborers, (special), 149 days, at \$1.66 $\frac{2}{3}$ per day.....	248 33 $\frac{1}{3}$
Laborers, (general), 376 days, at \$2.50 per day.....	626 66 $\frac{2}{3}$
<hr/>	
	\$2,151 00
<hr/>	
Entire cost of greenhouses (estimated).....	\$7,671 61

PATTERSON PARK.**Material.****Lumber and Millwork—**

	Number.			
October, 1900,	32	Matthews.....	\$	152 07
October, 1900,	40	Gill & Son.....		281 24
November, 1900,	33	Matthews.....		11 55
November, 1900,	41	Gill & Son.....		419 83
December, 1900,	23, 26, 21	Duker & Co.....		321 79
December, 1900,	42	Gill & Son.....		78 29
February, 1901,	61	Gill & Son.....		22 00
March, 1901,	58	Duker & Co.....		75 40
March, 1901,	62	Gill & Son.....		568 03
April, 1901,	File	Gill & Son.....		199 18
May, 1901,	File	Gill & Son.....		21 79
July, 1901,	File	Gill & Son.....		194 84
				<hr/>
				\$ 2,346 01

Constructural Iron and Piping—

November, 1900,	48	Crook, Horner.....	\$	16 22
December, 1900,	5	Stebbens.....		432 96
May, 1901,	File	Crook, Horner.....		38 41
July, 1901,	File	Crook, Horner.....		21 60
Aug., Sept., 1901,	File	Crook, Horner.....		262 64
				<hr/>
				\$ 771 83

Glass, Putty, Paint, etc.—

	Number.		
November, 1901,	21	Bolton.....	\$423 22
December, 1900,	14	Bolton.....	35 38
March, 1901,	57	Bolton.....	415 71
April, 1901,	File	Bolton.	170 00
May, 1901,	File	Bolton.....	361 88
June, 1901,	File	Bolton.....	240 54
September, 1901,	File	Bolton.....	33 20
			<hr/> \$ 1,679 93

Bricks—

December, 1900,	53	Baltimore B. Co.....	\$15 50
April, 1901,	File	Baltimore B. Co.....	15 00
May, 1901,	File	Baltimore B. Co.....	20 00
August, 1901,	11, 9	Baltimore B. Co.....	3 50
			<hr/> \$54 00

Cement—

March, April, 1901,	64	Bullock.....	\$22 59
May, 1901,	File	Bullock.....	10 00
June, 1901,	File	Bullock.....	10 09
September, 1901,	File	Bullock.....	5 25
			<hr/> \$47 93

Hardware—

December, 1900,	44	Brown & Son.....	\$18 26
Nos. 8, 25, 71, 76,		Brown & Son.....	15 94
			<hr/> \$34 20

Boilers—

October 27, 1900, (L.B.)		H. B. Smith.....	\$250 00
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Ventilating Apparatus—

November, 1900,	66	Carmody	\$18 00
February, 1901,	56	Kirk.....	20 13
April, 1901,	63	Carmody.....	21 00
			<hr/> 59 13

Total cost of material..... \$5,243 03

Outside Labor.

Steam Fittings—

September, 1900,	10	Crook, Horner.....	\$389 50
Nov., Dec., 1900,	50	Crook, Horner.....	300 21
June, 1901,	File	Crook, Horner.....	389 90
			<hr/> 1,088 61

Total outside labor and material..... \$6,331 64

Labor Park Payroll).

Laborers, \$1.66 ² / ₃ per day, 147 days.....	\$245 00
Bricklayers, \$3.00 per day, 37 ⁷ / ₈ days.....	137 00
Carpenters, \$2.50 per day, 161 days.....	372 50
Laborers, \$1.66 ² / ₃ per day, 29 4-8 days.....	49 09
(Painting and Glazing).....	
Blacksmith, \$2.00 per day, 37 days.....	74 00
	<hr/>
	\$ 877 59
Total cost of all the Greenhouses (estimated)..	<hr/>
	\$7,209 23

CARROLL PARK.**Material.****Lumber and Millwork—**

	Number.		
October, 1900,	34	T. Mathews.....	\$176 60
October, 1900,	40	Gill & Son.....	344 94
November, 1900,	25	Duker & Co.....	424 68
November, 1900,	41	Gill & Son.....	58 36
December, 1900,	42	Gill & Son.....	217 93
February, 1901,	61	Gill & Son.....	45 41
March, 1901,	File	Gill & Son.....	512 44
April, 1901,	File	Gill & Son.....	592 86
July, 1901,	File	Gill & Son.....	219 55
August, 1901,	File	Gill & Son.....	226 24
			<hr/>
			\$2,819 01

Constructural Iron and Piping—

November 8, 1900,	55	Stebbens.....	\$139 08
November 13, 1900,	11	Crook, Horner.....	57 08
December 12, 1900,	47	Crook, Horner.....	69 00
February 28, 1901,	File	Crook, Horner.....	40 78
March 30, 1901,	File	Crook, Horner.....	6 30
April 11, 1901,	File	Crook, Horner.....	5 79
June, 1901,	File	Mallory.....	362 87
July, 1901,	File	Mallory.....	394 83
August, 1901,	File	Mallory.....	466 69
September, 30, 1901,	File	Crook, Horner.....	314 69
September, 1901,	File	Mallory.....	474 49
			<hr/>
			\$ 2,331 60

Glass, Putty, Paint, etc.—

November, 1900,	19	Bolton.....	\$595 93
December, 1900,	16	Bolton.....	20 64
January, 1901,	52	Bolton.....	41 60
April, 1901,	60	Bolton.....	850 00
May, 1901,	File	Bolton.....	68 00
June, 1901,	File	Bolton.....	342 58
August, 1901,	File	Bolton.....	105 05
			<hr/>
			\$ 2,023 80

Bricks—

	Number.		
April 8, 1901,	File	Baltimore Brick Co....	\$304 00
July 24, 1901,	File	Baltimore Brick Co....	24 50
August 3, 1901,	File	Baltimore Brick Co....	100 75
			<hr/> \$429 25

Cement—

April, 1901,	64	Bullock.....	\$119 90
July, 1901,	File	Bullock	10 90
			<hr/> \$130 80

Hardware—

December, 1900,	44	Brown & Son.....	\$21 15
June, July & Aug.			
1901, File		Brown & Son.....	44 79
September, 1901,	34	Brown & Son.....	5 02
			<hr/> \$70 96

Boilers—

October 27, 1900, (L.B).		H. B. Smith.....	\$375 00
June 19, 1901, (L.B).		H. B. Smith.....	375 00
			<hr/> \$750 00

Electric Wiring—

December 7, 1900,	1	Walther & Co.....	\$30 42
			<hr/> \$30 42

Total cost of material..... \$8,724 92

Outside Labor.

Steam Fitting—

September 30, 1900,	13	Crook, Horner.....	\$ 48 26
Nov. & Dec., 1900,	49	Crook, Horner.....	442 79
December 31, 1900,	46	Crook, Horner.....	118 41
April 16, 1901,	File	Crook, Horner.....	132 30
June, 1901,	File	Crook, Horner.....	240 00
July, 1901,	File	Crook, Horner.....	252 00
August, 1901,	File	Crook, Horner.....	234 00
September, 1901,	File	Crook, Horner.....	246 00
			<hr/> \$1,713 76

Bricklaying and Cementing—

June, 1901,	File	Burk.....	\$179 1
			<hr/> \$179 1

Total outside labor and material..... \$10,617 81

Labor (Park Payroll).

1 Boss Carpenter, 298 days at \$3 00	per day.....	\$ 894 00
Carpenters, 426 days at 2 50	per day.....	1,065 00
Laborers, 345 days at 1 66 $\frac{2}{3}$	per day.....	575 00
Carts, 96 days at 2 25	per day.....	216 00
Painters, 211 days at 2 00	per day.....	422 00
		<hr/> \$3,172 00

Entire cost of Greenhouses (estimated)..... \$13,789 81

SUMMARY.

Druid Hill Park—		
Materials.....	\$6,494	99
Outside labor.....	2,895	32
Park labor.....	3,714	00
	<hr/>	\$13,104 31
Clifton Park—		
Material	\$4,578	12
Outside labor.....	942	49
Park labor.	2,151	00
	<hr/>	\$7,671 61
Patterson Park—		
Material	\$5,243	03
Outside labor.....	1,088	61
Park labor.....	877	59
	<hr/>	\$7,209 23
Carroll Park—		
Material	\$8,724	92
Outside labor.....	1,892	89
Park labor.....	3,172	00
	<hr/>	\$13,789 81
		<hr/>
		\$41,774 96

EXHIBIT No. 6.

Deputy Register's Statement.

Cost of maintenance of Druid Hill and Patterson Parks, 1890, \$127,-395.35 from park tax; of all other squares and parks, \$42,438.11 from direct tax (appropriation). Receipts of park tax, \$170,130.37.

Neither Collington Squares, Carroll Park, Federal Hill, Riverside Park nor Clifton Park were included in the above.

In 1891 the cost of maintenance of above was \$218,965.04, while the receipts from park tax were \$179,194.98.

Up to about this time the City Passenger Railway Company was accustomed to advance from \$6,000 to \$10,000 monthly, as far back as 1874, on account of the quarterly tax on which the city allowed five per cent. interest.

	Expenditures.		Receipts.
1892.....	\$211,667 25	(\$3,000 appropriated	\$199,234 55
1893.....	218,953 37	for Music).	217,269 64
1894.....	224,691 81		225,804 35
1895.....	237,462 38		238,675 15
1896.....	249,468 21		249,403 59
1897.....	266,844 92		266,449 98
1898.....	250,228 08		251,694 98
1899.....	277,306 49		272,858 28
1900.....	296,594 73		295,332 13

I hereby certify that the above is a correct statement, as shown by the records in this office.

(Signed)

J. SEWELL THOMAS,
Deputy Register

EXHIBIT No. 7.

Extracts from Minutes of the Board.

March 11, 1897.

Cost of maintenance to April 10, 1897.....	\$12,448 00
Cash on hand.....	9,954 14

Deficit.....	\$2,493 86
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June 8, 1897.

Cost of maintenance to July 10, 1897.....	\$18,984 00
Cash on hand.....	516 32

Deficit	\$18,468 68
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At this period expenses varied much, some months being about \$12,000.00 and others about \$19,000.00.

On July 8, 1897, the deficiency of \$12,432.96 was shown, and the sum of \$1,523.57 to pay expenses from August to October, two months, about one-half enough.

On November 11, 1897, the secretary was authorized to borrow the sum of \$20,000.00 for sixty days on the best arrangements he could make, provided the Board had the power to do so, which question was referred to Mr. George R. Willis, who decided that there was no such power, but that an advance might be obtained from the railways, and on November 16, 1897, the secretary was authorized to obtain an advance of \$15,000.00 from the railways and to pay six per cent. interest upon it, which was done and continued to be done from time to time until Mayor Hayes determined that it was illegal, and prohibited it shortly before the retirement of the predecessors of this Board, and required an advance obtained by them to be returned to the railway company, so that this Board never had the advantage of this practice.

November 9, 1899.

Bills awaiting adjustment.....	\$2,700 00
Bills for November, estimated.....	3,500 00
Payrolls, November and December, estimated.....	15,000 00

\$21,200 00

Cash on hand.....	7,178 32
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Deficit, estimated.....	\$14,021 68
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The treasurer's report of this date contains the following:

"The increase in the amount of expenditures during the months of June, July, August and September was about \$7,550.00, thus making an excess of expenditures over 1898 of \$16,550.00, which amount would be covered by the estimated deficit for 1899, and provided a balance sufficient to carry this department until the receipts of the fourth quarter's tax in January next.

"It was impossible to foresee this condition, as estimates were based upon the figures for 1898 for a basis, and we were not informed as to the extent of expenditures, and had called attention to the fact that

the money would not be sufficient to pay all the demands unless there was a decided decrease in the working force and the amount of material ordered.

"The ratio of expenditures existing prior to July 1, 1899, was not only maintained, but materially increased during the months mentioned and from the fact of the payment of bills being withheld during this period, this office had no means of determining the amount necessary to be paid out of the third quarter's receipts.

"May I suggest that the payment of all bills be withheld and the working force in the separate parks be reduced to such an extent as to avoid showing deficit for the year 1899?"

This was the official statement of the condition on that date, and the minutes containing that report were approved at the next regular meeting, held December 21, 1899, so that it can be readily seen what the condition was at that time—this was about three months before the present Board took charge.

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